Michigan Department of Treasury
4886 (Rev. 09-13)

Economic Vitality Incentive Program/County Incentive Program
Certification of Accountability and Transparency

Issued under authority of 2013 Public Act 59. Filing is mandatory to qualify for payments.

Each city/village/township/county applying for Accountability and Transparency payments must:

1. Certify to the Michigan Department of Treasury (Treasury) that the local unit listed below has produced and made readily available to the public, a Citizen's Guide, a Performance Dashboard, a Debt Service Report and a Projected Budget Report as required by 2013 Public Act 59. The Citizen's Guide, Performance Dashboard, Debt Service Report and Projected Budget Report shall be made available for public viewing in the clerk's office or posted on a publicly accessible Internet site.
2. Submit to Treasury a Citizen's Guide, a Performance Dashboard, a Debt Service Report and a Projected Budget Report.

City/village/township: This certification, along with a Citizen's Guide, a Performance Dashboard, a Debt Service Report and a Projected Budget Report, **must be received by October 1, 2013** to receive the October and December payments or on or before November 30, 2013 to receive the December payment. Post mark dates will not be considered. For questions, call (517) 373-2697.

County: This certification, along with a Citizen's Guide, a Performance Dashboard, a Debt Service Report and a Projected Budget Report, **must be received by October 1, 2013** (or the first day of a payment month) in order to qualify for that month's payment. Post mark dates will not be considered. For questions, call (517) 373-2697.

PART 1: LOCAL UNIT INFORMATION

Local Unit Name City of Muskegon Heights, Michigan	Local Unit County Name Muskegon County
Local Unit Code 61-2030	Contact E-Mail Address nhenderson@cityofmuskegonheights.org

Contact Name Natasha L. Henderson	Contact Title City Manager/CAO	Contact Telephone Number (231) 733-8870	Extension

Website Address, if reports are available online
www.cityofmuskegonheights.org

PART 2: CERTIFICATION

In accordance with 2013 Public Act 59, the undersigned hereby certifies to Treasury that the above mentioned local unit has produced a Citizen's Guide, a Performance Dashboard, a Debt Service Report and a Projected Budget Report and has made them available for public viewing in the city, village, township, or county clerk's office or has posted them on a publicly accessible Internet site. The Citizen's Guide, Performance Dashboard, Debt Service Report and Projected Budget Report are attached to this signed certification.

Chief Administrative Officer Signature (as defined in MCL 141.422b) Natasha D. Henderson	Printed Name of Chief Administrative Officer (as defined in MCL 141.422b) Natasha L. Henderson
Title City Manager/CAO	Date 09/13/2013

Completed and signed form (including required attachments) should be e-mailed to: **TreasRevenueSharing@michigan.gov**

If you are unable to submit via e-mail, fax to (517) 335-3298 or mail the completed form and required attachments to:

Michigan Department of Treasury
Office of Revenue and Tax Analysis
PO Box 30722
Lansing, MI 48909

TREASURY USE ONLY

EVIP/CIP Eligible Y N	Certification Received	EVIP/CIP Notes
Final Certification	Citizen's Guide Received	
	Performance Dashboard Received	
	Debt Service Report Received	
	Projected Budget Report Received	

Local Unit Name: City of Muskegon Heights, Michigan

Local Unit Code: 61-2030

612,030

	2011	2012	Trend	Performance
Fiscal Stability				
Annual GF Expenditures per capita	$493	$553	12.1%	Negative
Fund Balance as % of Annual GF Expenditures	12.6%	22.6%	79.4%	Positive
Unfunded Pension & OPEB Liability, as a % of annual GF revenue	307%	325%	6.1%	Negative
Debt burden per capita	$175	$151	-14.0%	Positive
Percentage of road funding provided by the General Fund	10.2%	7.7%	-24.9%	Neutral
Ratio of pensioners to employees	1.62	1.61	-0.4%	Neutral
Number of services delivered via cooperative venture	5	5	0.0%	Neutral
Economic Strength				
% of community with access to high speed broadband	100%	100%	0.0%	Neutral
% of community age 25+ with Bachelor's Degree or higher.	7%	7%	0.0%	Neutral
Average age of critical infrastructure (years)	41.0	42.0	2.4%	Negative
Public Safety				
Violent crimes per thousand	47	46	-2.8%	Positive
Property crimes per thousand	130	86	-33.7%	Positive
Traffic injuries or fatalities	13	9	-30.8%	Positive
Quality of Life				
Miles of sidewalks and non-motorized paths/trails as a factor of total miles of local/major roads & streets	0.82	0.82	0.0%	Neutral
Acres of parks per thousand residents	10.7	10.7	0.0%	Neutral
Percent of community being provided with curbside recycling	100%	100%	0.0%	Neutral

Projected Budget Report

Local Government Name:	Muskegon Heightgs
Local Unit Code:	612030
Current Fiscal Year End Date:	12/31/2013
Fund Name:	General Fund

REVENUES		**Current Year Budget**	**Percentage Change**			**Year 2 Budget**
Property Taxes	$	2,305,000	(3)	%	$	2,235,850
Other Taxes	$			%	$	-
State Revenue Sharing	$	1,342,572	2	%	$	1,367,423
Income Tax	$	720,000	(3)	%	$	700,000
Fines & Fees	$	16,000	15	%	$	18,400
Licenses & Permits	$	171,000	15	%	$	196,650
Interest Income	$	500		%	$	500
Grant Revenues	$	87,036	(30)	%	$	60,925
Other Revenues	$	701,250	5	%	$	736,312
Interfund Transfers (In)	$	538,920		%	$	538,920
Total Revenues	**$**	**5,882,278**			**$**	**5,854,980**

EXPENDITURES						
General Government	$	1,677,523		%	$	1,677,523
Police and Fire	$	2,598,499	3	%	$	2,600,000
Other Public Safety	$			%	$	-
Roads	$			%	$	-
Other Public Works	$	172,577		%	$	172,577
Health and Welfare	$			%	$	-
Community & Economic Dev.	$	9,605	10	%	$	10,565
Recreation & Culture	$	10,280		%	$	10,280
Capital Outlay	$	-		%	$	
Debt Service	$	95,522	(10)	%	$	85,970
Other Expenditures	$	1,266,845	2	%	$	1,292,182
Interfund Transfers (Out)	$			%	$	-
Total Expenditures	**$**	**5,830,851**			**$**	**5,849,097**
Net Revenues (Expenditures)	**$**	**51,427**			**$**	**5,883**
Beginning Fund Balance	**$**	**1,358,829**			**$**	**1,410,256**
Ending Fund Balance	**$**	**1,410,256**			**$**	**1,416,139**

Assumptions

Property tax values continue to decline

Expect slight increase in revenue sharing
Loss of businesses (Consumers Energy) will reduce income tax
Expect increase due to changes in fee schedules
Inspections Dept fee increases

Expect only Police JAG grant in 2014
Expect increase in insurance dividends
Expect transfers to remain flat

Expect most expenses to remain flat-no budget for add'l staffing
Staffing to remain the same with more part time in lieu of full time

Expect increases in supply costs

Add cost for personnel

No capital outlay expected in 2014
Payoff of some debt expected
Utility costs/other employee benefits costs should remain flat due to cost sharing

Debt Service Requirements

Local Government Name:	Muskegon Heights
Local Unit Code:	612030
Current Fiscal Year End Date:	12/31/2013

2004 Michigan Municipal Bond Authority
12/16/2004
$1,500,000

Years Ending		Principal		Interest		Total
12/31/2013	$	200,000	$	8,400	$	208,400
	$		$		$	-
Totals	$	**200,000**	$	**8,400**	$	-

1997 Michigan Municipal Bond Authority
1997
$825,000

Years Ending		Principal		Interest		Total
12/31/2013	$	40,000	$	29,135	$	69,135
12/31/2014	$	45,000	$	26,773	$	71,773
12/31/2015	$	50,000	$	19,123	$	69,123
12/31/2016	$	50,000	$	16,448	$	66,448
12/31/2017	$	55,000	$	13,748	$	68,748
12/31/2018	$	60,000	$	10,750	$	70,750
12/31/2019	$	70,000	$	7,525	$	77,525
12/31/2020	$	75,000	$	(1,238)	$	73,763
	$		$		$	-
Totals	$	**445,000**	$	**122,263**	$	**567,263**

2007 Michigan Municipal Bond Authority Energy Conservation
2007
$960,348

Years Ending		Principal		Interest		Total
12/31/2013	$	45,455	$	38,067	$	83,521
12/31/2014	$	51,863	$	35,834	$	87,697
12/31/2015	$	58,791	$	33,291	$	92,082
12/31/2016	$	66,273	$	30,413	$	96,686
12/31/2017	$	74,348	$	27,173	$	101,521
12/31/2018	$	83,055	$	23,542	$	106,597
12/31/2019	$	92,436	$	19,490	$	111,927
12/31/2020	$	102,538	$	14,985	$	117,523
12/31/2021	$	113,409	$	9,990	$	123,399
12/31/2022	$	125,098	$	4,471	$	129,569
	$		$		$	-
Totals	$	**813,266**	$	**237,256**	$	**1,050,522**

Revitalization Revolving Loan Payment-Mona Terrace Development Project
10/30/2012
$139,465.50

Years Ending		Principal		Interest		Total
12/31/2013	$	9,298	$	1,749	$	11,047
12/31/2014	$	9,298	$	1,636	$	10,934
12/31/2015	$	9,298	$	1,521	$	10,819
12/31/2016	$	9,298	$	1,405	$	10,702
12/31/2017	$	9,298	$	1,286	$	10,584
12/31/2018	$	9,298	$	1,166	$	10,464
12/31/2019	$	9,298	$	1,044	$	10,342
12/31/2020	$	9,298	$	920	$	10,218
12/31/2021	$	9,298	$	795	$	10,092
12/31/2022	$	9,298	$	667	$	9,965
12/31/2023	$	9,298	$	538	$	9,835
12/31/2024	$	9,298	$	406	$	9,704
12/31/2025	$	9,298	$	273	$	9,570
12/31/2026	$	9,298	$	137	$	9,435
	$		$		$	-
Totals	**$**	**130,168**	**$**	**13,543**	**$**	**143,711**

2005 Water Supply System Revenue Refunding Bonds
12/20/2005
$6,850,000

Years Ending		Principal		Interest		Total
12/31/2013	$	245,000	$	251,548	$	496,548
12/31/2014	$	255,000	$	242,360	$	497,360
12/31/2015	$	260,000	$	232,798	$	492,798
12/31/2016	$	275,000	$	222,788	$	497,788
12/31/2017	$	285,000	$	212,200	$	497,200
12/31/2018	$	290,000	$	201,228	$	491,228
12/31/2019	$	305,000	$	190,063	$	495,063
12/31/2020	$	315,000	$	178,320	$	493,320
12/31/2021	$	325,000	$	165,720	$	490,720
12/31/2022	$	340,000	$	152,720	$	492,720
12/31/2023	$	350,000	$	138,780	$	488,780
12/31/2024	$	365,000	$	124,255	$	489,255
12/31/2025	$	380,000	$	108,925	$	488,925
12/31/2026	$	395,000	$	93,725	$	488,725
12/31/2027	$	410,000	$	77,925	$	487,925
12/31/2028	$	430,000	$	59,988	$	489,988
12/31/2029	$	450,000	$	41,175	$	491,175
12/31/2030	$	465,000	$	20,925	$	485,925
Totals	**$**	**6,140,000**	**$**	**2,715,440**	**$**	**8,855,440**

2006 Water Supply System Revenue Refunding Bonds
1/5/2006
$9,615,000

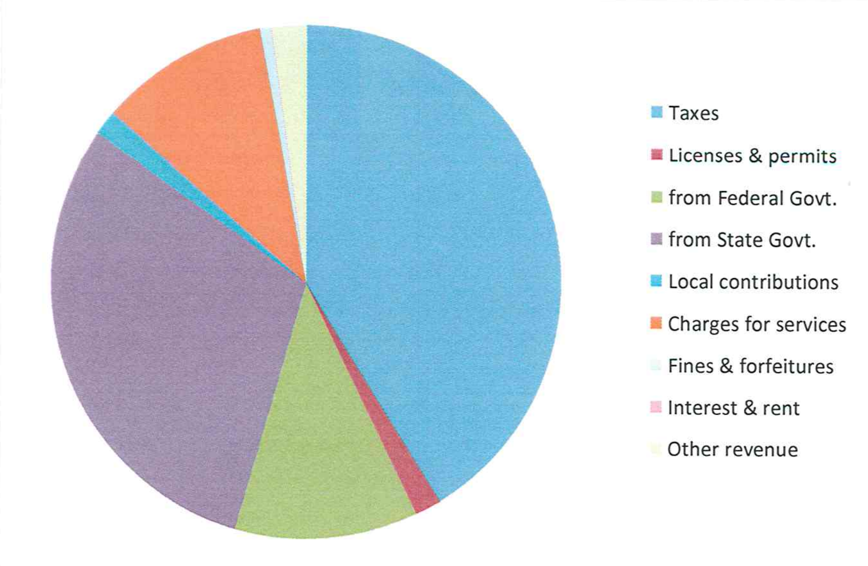
Years Ending		Principal		Interest		Total
12/31/2013	$	330,000	$	376,519	$	706,519
12/31/2014	$	345,000	$	360,019	$	705,019
12/31/2015	$	365,000	$	342,769	$	707,769
12/31/2016	$	380,000	$	324,519	$	704,519
12/31/2017	$	400,000	$	309,319	$	709,319
12/31/2018	$	415,000	$	293,319	$	708,319
12/31/2019	$	430,000	$	276,719	$	706,719
12/31/2020	$	450,000	$	259,519	$	709,519
12/31/2021	$	470,000	$	241,519	$	711,519
12/31/2022	$	485,000	$	222,719	$	707,719
12/31/2023	$	510,000	$	202,834	$	712,834
12/31/2024	$	525,000	$	181,669	$	706,669
12/31/2025	$	550,000	$	159,619	$	709,619
12/31/2026	$	570,000	$	136,244	$	706,244
12/31/2027	$	600,000	$	113,444	$	713,444
12/31/2028	$	625,000	$	87,194	$	712,194
12/31/2029	$	650,000	$	59,850	$	709,850
12/31/2030	$	680,000	$	30,600	$	710,600
Totals	**$**	**8,780,000**	**$**	**3,978,390**	**$**	**12,758,390**

2011 Muskegon County Note Payable (Non Interest Bearing)
10/1/2011
$698,029.00

Years Ending		Principal		Interest		Total
12/31/2013	$	139,606	$		$	139,606
12/31/2014	$	139,606	$		$	139,606
12/31/2015	$	139,606	$		$	139,606
12/31/2016	$	139,605	$		$	139,605
Totals	**$**	**558,423**	**$**	**-**	**$**	**558,423**

CITIZENS' GUIDE TO LOCAL UNIT FINANCES - Muskegon Heights - Muskegon

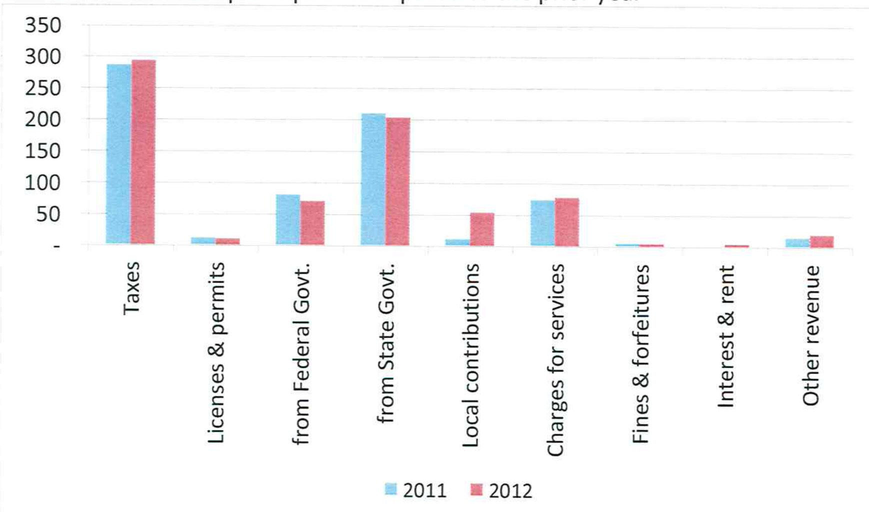
1. Where our money comes from (all governmental funds)



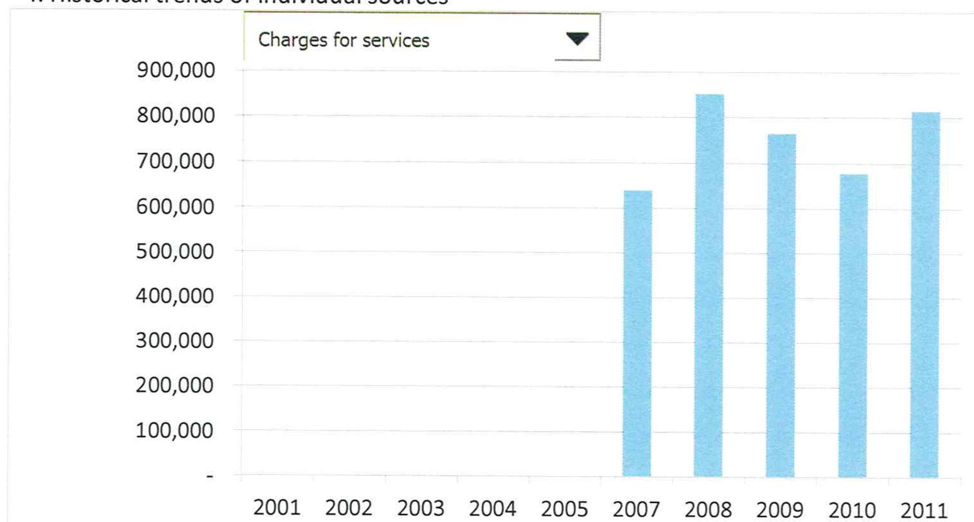
2. Compared to the prior year

	2011	2012	% change
Taxes	$ 3,107,563	$ 3,192,655	3%
Licenses & permits	128,965	123,263	-4%
from Federal Govt.	881,101	772,724	-12%
from State Govt.	2,286,001	2,214,058	-3%
Local contributions	120,000	584,440	387%
Charges for services	813,104	851,527	5%
Fines & forfeitures	49,022	56,007	0
Interest & rent	4,602	49,862	10
Other revenue	169,484	223,535	32%
Total	$ 7,559,842	$ 8,068,071	7%

3. Revenue sources per capita - compared to the prior year



4. Historical trends of individual sources



Commentary:

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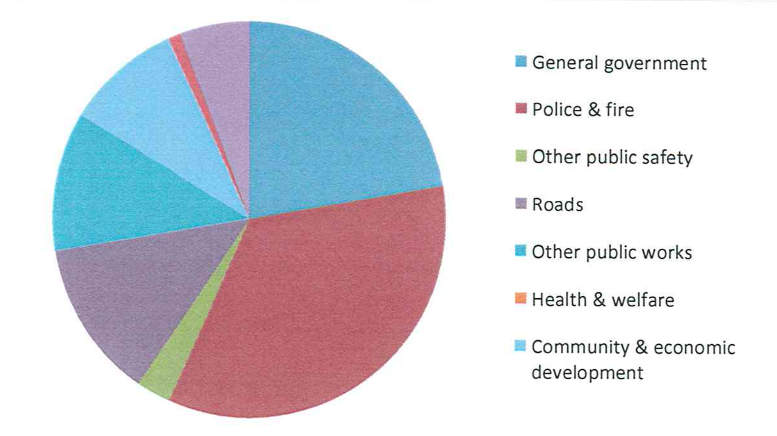
CITIZENS' GUIDE TO LOCAL UNIT FINANCES - Muskegon Heights - Muskegon

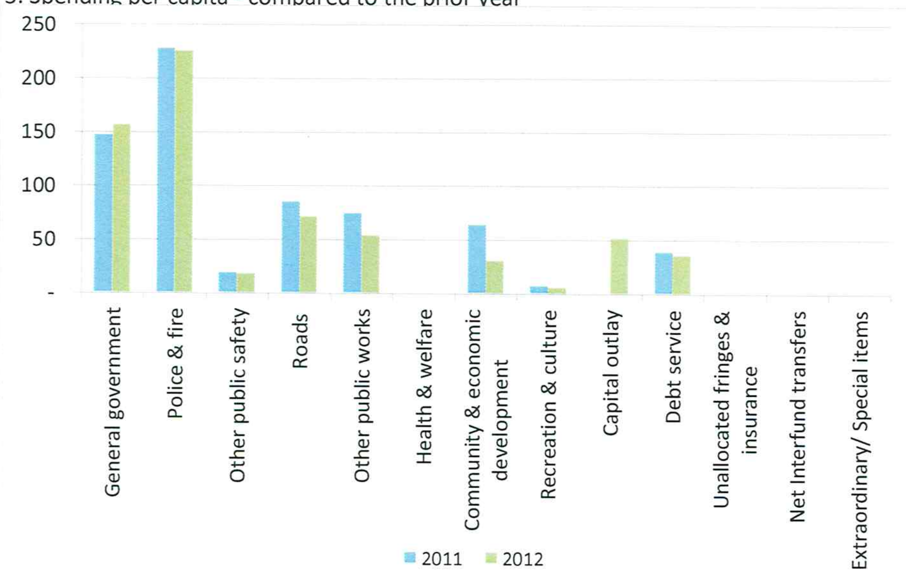
1. Where we spend our money (all governmental funds)



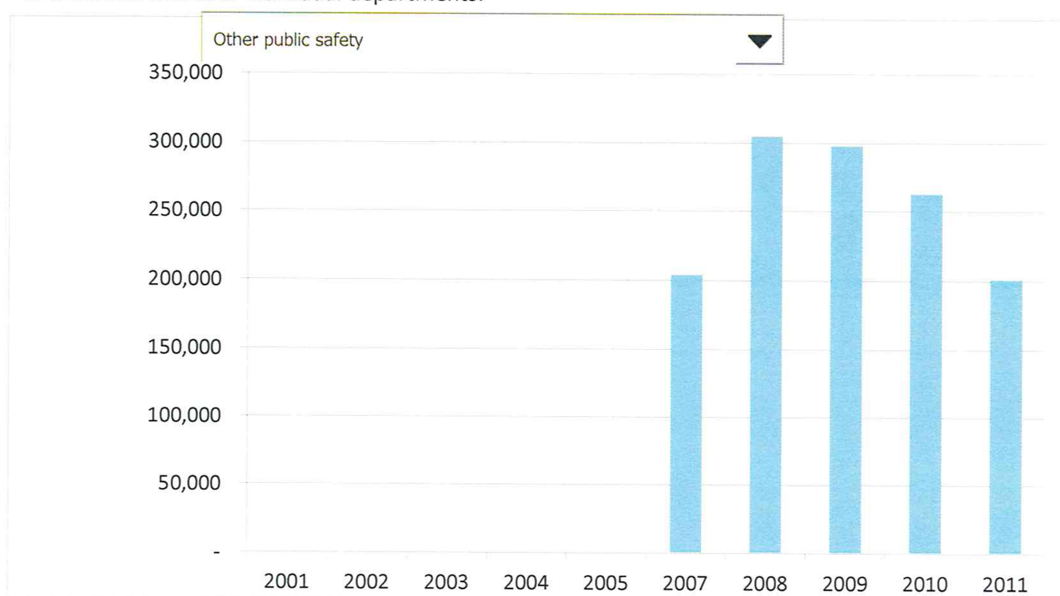
2. Compared to the prior year

	2011	2012	% change
General government	$ 1,596,901	$ 1,698,827	6%
Police & fire	2,474,198	2,448,539	-1%
Other public safety	200,874	193,084	-4%
Roads	923,689	773,258	-16%
Other public works	807,807	583,229	-28%
Health & welfare	-	-	n/a
Community & economic development	687,012	324,839	-53%
Recreation & culture	72,420	59,678	-18%
Capital outlay	-	-	n/a
Debt service	418,867	381,817	-9%
Unallocated fringes & insurance	-	-	n/a
Net Interfund transfers	-	-	n/a
total expenditures	$ 7,181,768	$ 6,463,271	-10%

3. Spending per capita - compared to the prior year



4. Historical trends of individual departments:



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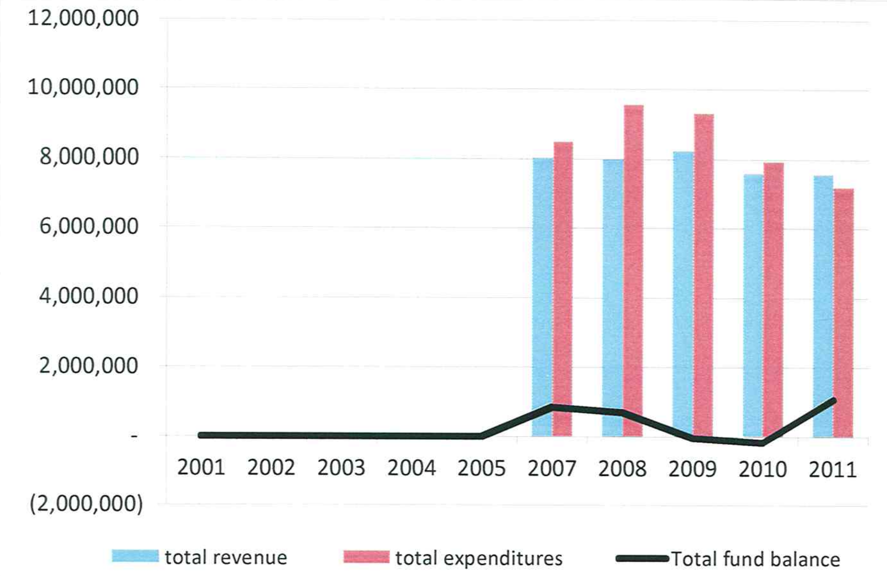
CITIZENS' GUIDE TO LOCAL UNIT FINANCES - Muskegon Heights - Muskegon

FINANCIAL POSITION

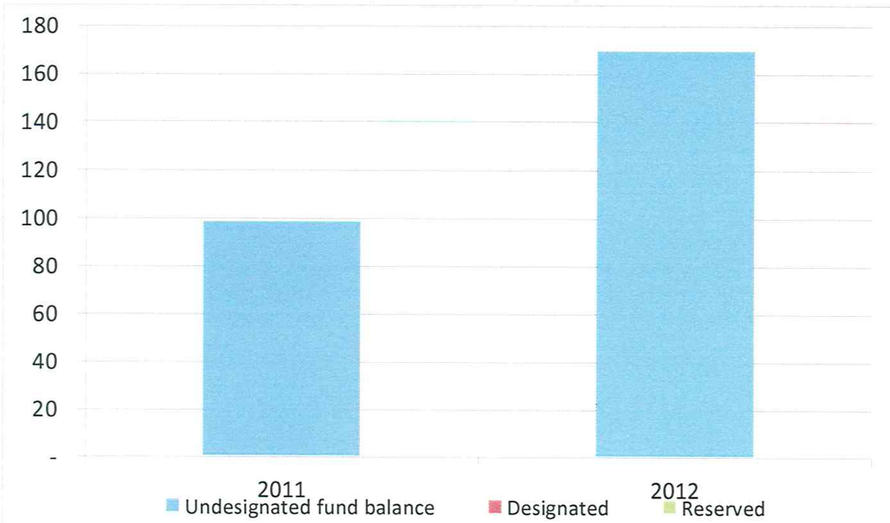
1. How have we managed our governmental fund resources (fund balance)?



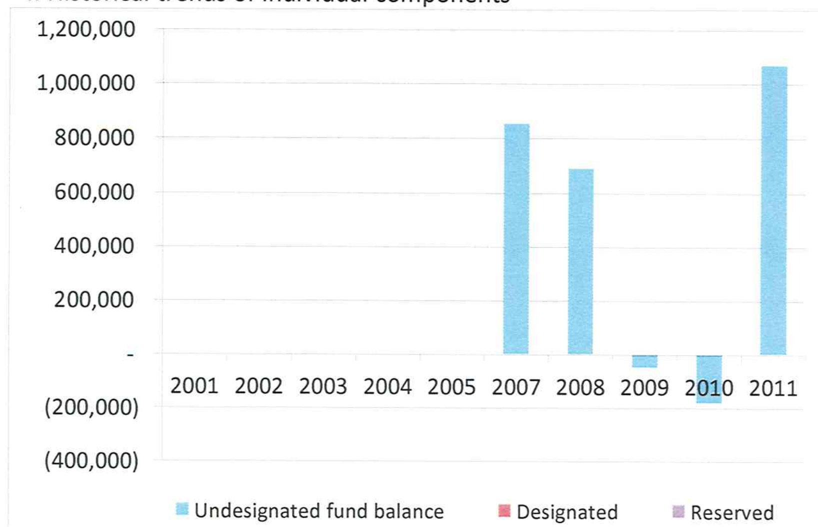
2. Compared to the prior year

	2011	2012	% change
Revenue	7,559,842	8,068,071	7%
Expenditures	7,181,768	7,024,545	-2%
Surplus (shortfall)	378,074	1,043,526	176%
Fund balance, by component:			
Reserved	-	-	#DIV/0!
Designated	-	-	#DIV/0!
Undesignated	1,071,307	1,842,445	72%
total fund balance	1,071,307	1,842,445	72%

3. Fund balance per capita - compared to the prior year



4. Historical trends of individual components



Commentary:

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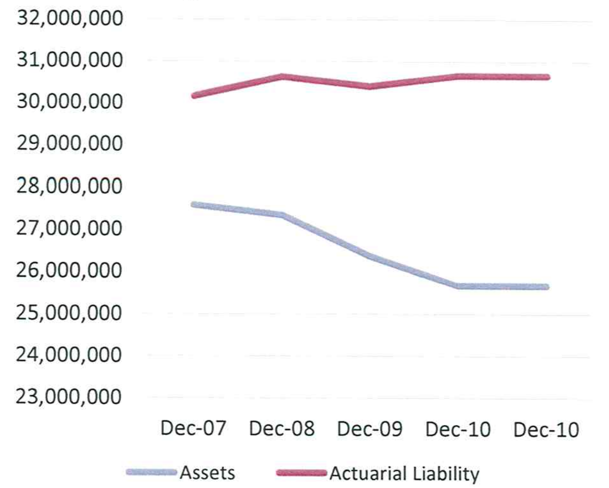
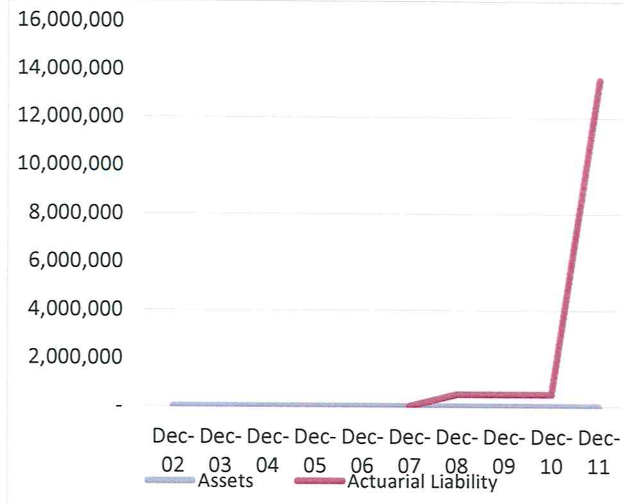
CITIZENS' GUIDE TO LOCAL UNIT FINANCES - Muskegon Heights - Muskegon

OTHER LONG TERM OBLIGATIONS

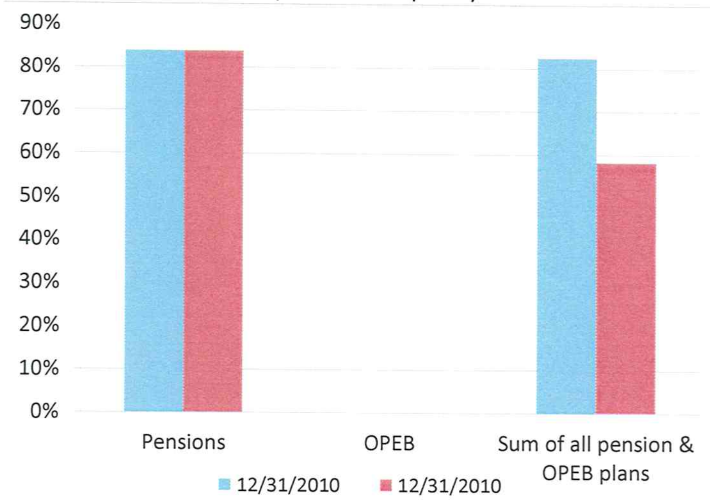
1. Pension funding status



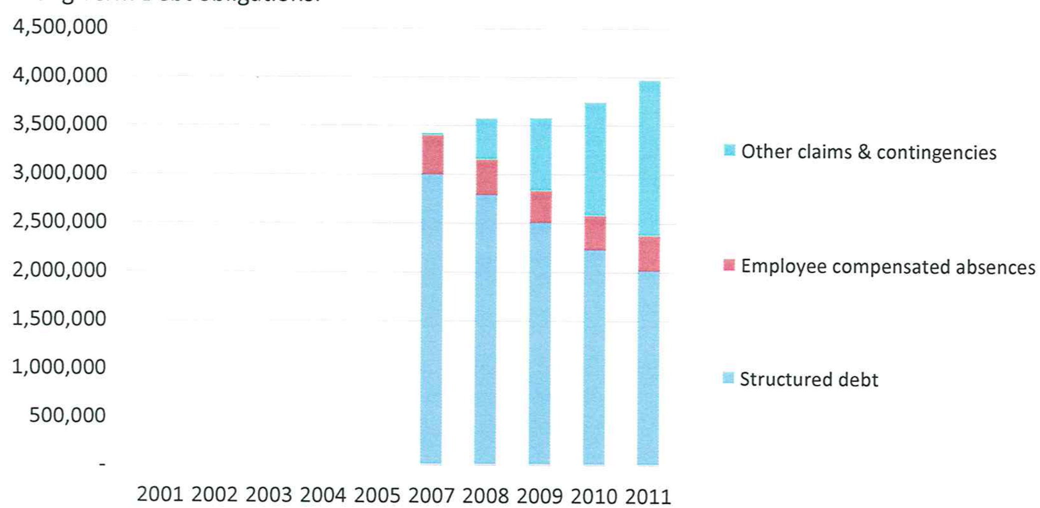
2. Retiree Health care funding status



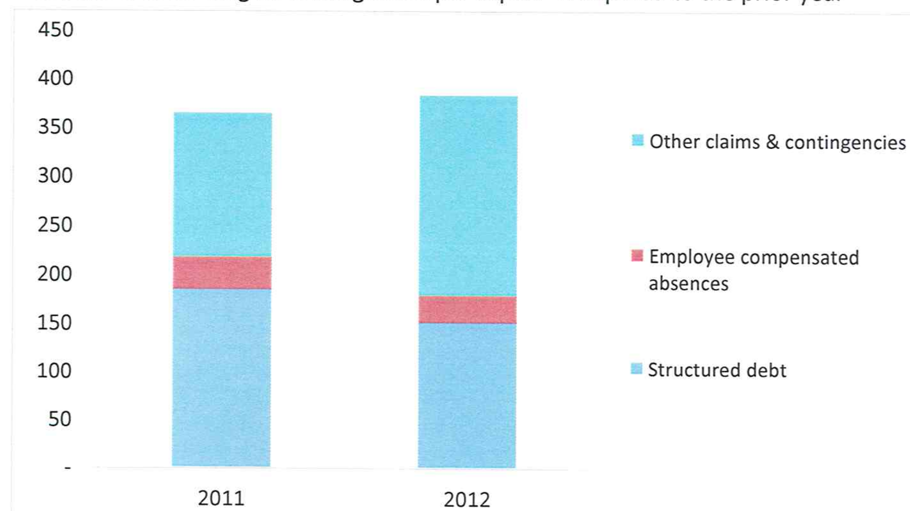
3. Percent funded - compared to the prior year



4. Long Term Debt obligations:



5. Debt & other long term obligations per capita - compared to the prior year



Commentary:

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